

# SHAREHOLDER COMMITTEE FORWARD WORK PROGRAMME

| Date of Meeting | Title                                                                                                                                                         | Leader Officer                                                                                                                                          | Decision Maker        | Public or Private                                                                                                                             |
|-----------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|-----------------------------------------------------------------------------------------------------------------------------------------------|
| March 2026      | Reserved Matter: Loan Facility WNHC                                                                                                                           | Carl Holland – Assistant Director for Finance<br><br>Other invitees:<br>Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision | Shareholder Committee | Exempt<br><br>Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority) |
|                 | Mid-year update from WNHC on performance against current Business Plan WNHC 6 monthly governance assurance Report (incl financial, risk, internal audit, etc) | Karl Patterson - Housing Development Manager<br><br>Other invitees:<br>Directors of Boards incl Duncan Hall/ Company Secretary provision                | Shareholder Committee | Open                                                                                                                                          |
|                 | Mid-year update from WNPL on performance against current Business Plan<br>WNPL 6 monthly governance assurance Report (incl financial, risk, audit, policy)    | Karl Patterson - Housing Development Manager<br><br>Other invitees:<br>Directors of Boards incl Duncan Hall/ Company Secretary provision                | Shareholder Committee | Open                                                                                                                                          |
|                 | WNHC Board Membership                                                                                                                                         | Carl Holland – Assistant Director for Finance                                                                                                           |                       | Open                                                                                                                                          |

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|           |                                                                         |                                                                              |                       |        |
|           | AWN Board Membership                                                    | Carl Holland – Assistant Director for Finance                                |                       | Open   |
|           | Standing item for any Reserved Matters                                  |                                                                              | Shareholder Committee |        |
|           |                                                                         |                                                                              |                       |        |
| July 2026 | WNPL Accounts and Report on WNPL Financial Performance during 2024/2025 | Carl Holland - Assistant Director for Finance                                |                       | Public |
|           | Annual Review of Shareholder Committee Terms of Reference               | Charlotte Marriott – Corporate Governance Manager                            | Shareholder Committee | Public |
|           | Status of Alive West Norfolk                                            | Carl Holland – Assistant Director for Finance and Deputy Section 151 Officer | Shareholder Committee | Public |
|           | Standing item for any Reserved Matters                                  |                                                                              |                       |        |

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| September 2026 | WNHC Report on Performance against Business Plan during 2025/2026 | Charlotte Marriott – Corporate Governance Manager<br><br>Other invitees:<br>Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision | Shareholder Committee | Partially Exempt<br><br>Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority) |
|                | WNPL Report on Performance against Business Plan during 2025/2026 | Charlotte Marriott – Corporate Governance Manager<br><br>Other invitees:<br>Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision | Shareholder Committee | Partially Exempt<br><br>Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority) |
|                | Annual Review of Governance Documents for WNHC and WNPL           | Charlotte Marriott – Corporate Governance Manager                                                                                                           | Shareholder Committee | Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)               |

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|  | Reserved Matter: Loan Facility WNPL                                                    | Carl Holland – Assistant Director for Finance                                                                                                               | Shareholder Committee | Partially Exempt<br><br>Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority) |
|  | WNPL Draft Business Plan                                                               | Karl Patterson                                                                                                                                              | Shareholder Committee | Public                                                                                                                                                  |
|  | WNPL Proposal for Southend Road                                                        | Karl Patterson and Carl Holland                                                                                                                             | Shareholder Committee | Public                                                                                                                                                  |
|  | Update of WNHC Board Membership                                                        | Karl Patterson                                                                                                                                              | Shareholder Committee | Public                                                                                                                                                  |
|  | WNHC 6 monthly governance assurance Report (incl financial, risk, internal audit, etc) | Charlotte Marriott – Corporate Governance Manager<br><br>Other invitees:<br>Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision | Shareholder Committee | Public                                                                                                                                                  |

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| October 2026  |                                        |                                                                                                                                                             |                       |                                                                                                                                           |
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|               | WNPL Final Business Plan for 2026/2027 | Charlotte Marriott – Corporate Governance Manager<br><br>Other invitees:<br>Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision | Shareholder Committee | Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority) |
|               | WNHC Final Business Plan for 2026/2027 | Charlotte Marriott – Corporate Governance Manager<br><br>Other invitees:<br>Directors of Boards incl Duncan Hall/Karl Patterson/Company Secretary provision | Shareholder Committee | Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority) |
|               |                                        |                                                                                                                                                             |                       |                                                                                                                                           |
| December 2026 |                                        |                                                                                                                                                             |                       |                                                                                                                                           |

To be scheduled :

Annual Report to Audit Committee on Wholly Owned Companies